



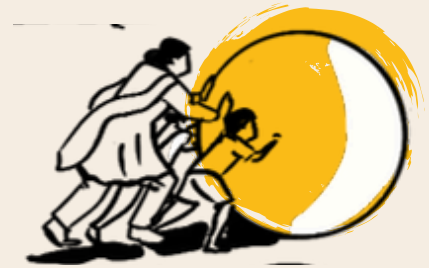
raahgiri foundation

T R A N S F O R M I N G M O B I L I T Y

ANNUAL REPORT 2025-26



Executive Summary



It takes a confluence of factors to transform cities.

Informed and passionate citizens, a government with farsightedness, and in-between, an empowered civil society.

At Raahgiri Foundation, we believe that our cities wait at that threshold.

This year, we saw it in the thousands of people we met at our events, our partner organizations, our government partners - the ones we are privileged to join hands with to push hard for vibrant liveable cities.

We saw it when scaling our complete streets, taking on waste management, supporting cities on clean mobility, the hours we have spent on street sites, events, intersections and meeting rooms

When we push, we can feel it, this product that we are co-creating. Hope.

Some highlights of the year:

- Our co-produced documentary, *The Silent Epidemic*, received the 71st **National Film Award** for Best Non-Feature Film.
- Raahgiri Foundation was named a **global finalist in the Healthy Cycling Challenge**, co-hosted by the European Cyclists' Federation and Cities for Better Health.
- Our co-founder, Sarika Panda Bhatt, received the **BW Disrupt Social Impact 2025 Award**.
- Our work on Complete Streets was presented to the **PMO and the Delhi Cabinet, and Haryana Chief Minister Shri Nayab Saini** inaugurated both Sanath Road and Gully 7, our two complete streets.

AND

We inaugurated our flagship conference **Urban Adda 2025**, bringing together 27 partners, including 4 ministries.

The future-ready Indian city will be defined by whether an elderly woman can cross her street with dignity, whether a child can walk to school without braving traffic, and whether a woman can move through her city after dark without fear.

That city is a choice. We should make it.

Sarika Panda, Co-Founder and Trustee, Raahgiri Foundation

RAAHGIRI FOUNDATION

Raahgiri Foundation is a non-profit organisation working to transform India's cities into places that are healthier, safer, cleaner and more inclusive. Since 2015, we have brought together governments, communities, researchers, businesses and development partners to solve urban challenges through evidence, design and collaboration. Our work spans Complete Streets, road safety, clean mobility, air quality, waste management, urban heritage and citizen engagement—recognising that the future of our cities depends on addressing these challenges together rather than in isolation.

Our approach is simple: Engage. Demonstrate. Accelerate. We engage communities and institutions around a shared vision, demonstrate practical solutions through real-world projects, and accelerate change by building government capacity, informing policy and sharing knowledge at scale. Today, Raahgiri Foundation serves as a trusted technical partner to governments across India, helping translate ideas into implementable programmes that improve everyday life. We believe that the success of a city is measured by whether every person—regardless of age, gender or ability—can grow, thrive and participate fully in urban life.

INDEX

NATIONAL AWARD

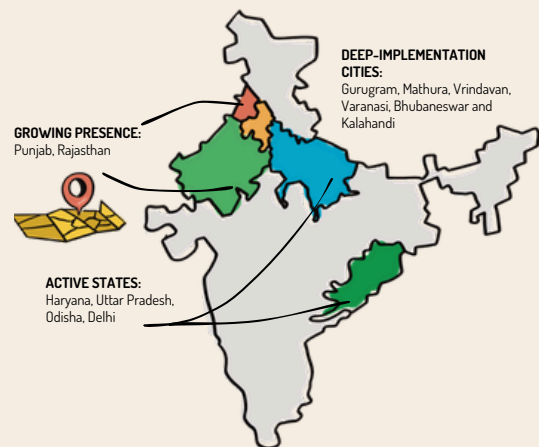
URBAN ADDA 2025

**COMPLETE
STREETS**

**ROAD
SAFETY**

**CLEAN
MOBILITY**

**CITY
INITIATIVES**



MISSION

Transform urban mobility and create livable, accessible, and equitable cities through data insights, safe & sustainable infrastructure, and collaboration.

VISION

Design sustainable, vibrant and safe habitats where everyone has access to safe roads for mobility & clean air to breathe.



'THE SILENT EPIDEMIC' TRIUMPHS AT 71ST NATIONAL FILM AWARDS

The Raahgiri Foundation is thrilled and deeply honored to announce that our co-produced documentary, **The Silent Epidemic**, received the Best Non-Feature Film Award at the 71st National Film Awards. The award was presented by the Hon'ble President of India, Smt. Droupadi Murmu.

The Silent Epidemic was presented by Raahgiri Foundation and Cinema4Good, in association with wheeling happiness foundation. It was directed by Akshat Gupta, produced by Sarika Panda Bhatt and Jitendra Mishra, with creative production by Akash Basu.



“Road crashes are not just statistics — they are stories of lives upended and dreams lost.”

Sarika Panda Bhatt, Director, Nagarro & Founder Trustee, Raahgiri Foundation



URBAN ADDA 2025

34th 25



URBAN ADDA 2025

Co-Creating Sustainable and Equitable Cities

Urban Adda 2025 was a three-day conference hosted by Raahgiri Foundation, and co-hosted by GuruJal and International Council on Clean Transportation (ICCT) India, from June 3, World Bicycle Day, to June 5, World Environment Day.



3 DAYS **500+** PARTICIPANTS **30+** SESSIONS **6+** MINISTERIES

The three-day event featured a series of high-level panels, workshops, and artistic performances where citizens could come together to discuss, debate and inspire a vision for more liveable, resilient, and inclusive cities.



Day 1 - Gati and Grace: Emphasized the co-creation of accessible, human-centric cities through expert discussions on inclusion, active mobility, and our first Youth Adda, culminating in the announcement of Delhi's upcoming EV policy 1.0.



Day 2 - Samadhan and Spark: Explored the broader urban ecosystem through discussions on circular waste management, gender equity, and sustainable business, culminating in Art Adda and the Urban Adda Film Festival that showcased how creative expression and culture enrich community ownership.



Day 3 - Kal ki Soch, Aaj ka Sankalp: Focused on charting a policy-driven path toward ecological and social resilience through high-level commitments and collaborative dialogues on combating air pollution, ensuring water security, and advancing sustainable public transport.



Collaborations: The success of Urban Adda 2025 was the success of 27 organizations working together towards a new vision for our cities

Organizing Partners

Hosted by:
raahgiri foundation
TRANSFORMING MOBILITY

Co-hosted by:
Gurjal
Institute of Design Research

icct
THE INTERNATIONAL COUNCIL

Supported by:
nagarro

Media Partner:
Hindustan Times

Government partners:

सड़क परिवहन एवं राजमार्ग मंत्रालय
MINISTRY OF ROAD TRANSPORT AND HIGHWAYS

Ministry of Housing and Urban Affairs
Government of India

युवा कार्यक्रम एवं खेल मंत्रालय
MINISTRY OF YOUTH AFFAIRS AND SPORTS

जल शक्ति मंत्रालय
MINISTRY OF JAL SHAKTI

LIFE
Lifestyle for Environment

CAQM

Session partners:

SAFETIPIN
Supporting Safer Cities

Samarthyam
Centre For Universal Accessibility

JUGA
SARV
LOPB

GURGAON FIRST
OUR CITY. OUR VOICE.

BYCS | India Foundation

YLAC

PURPOSE
HumanQind

Academic and Creative partners:

TRIP CENTRE

TRANSPORTATION RESEARCH & INJURY PREVENTION CENTRE

indigo creative

indigo creative

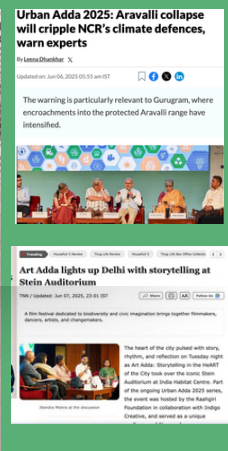
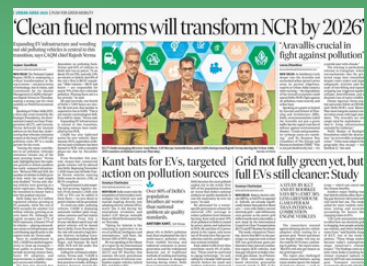
INFIANZA
GROUP COMPANY OF INDIA

SS

STANCE

dance studio

Media Impact: The discussions were featured in major publications including Hindustan Times, Times of India, and NDTV.



COMPLETE STREETS

Footpaths. Climate Resilience. Women's Safety. Universal Accessibility. Non Motorized Transport. Walkability. Nature Based Solutions. Water Absorption. Floodwater Management. Economic Gains. Dignity for Street Vendors. Road Safety. Mobility for Children and Elderly. Biodiversity. Mental Health. Active Mobility.

From the beginning, our complete street pilots were a bottom-up approach, a community coming together to control their own narrative, marshalling their resources, with several departments of government at all levels working together, pedestrians regaining their right to walk with dignity, corporates looking out for their employees, neighbours acting with care. And experts in urban planning and landscape architecture implementing designs to showcase that our streets can be world-class models of the principles of equity, sustainability and inclusiveness.

The success of these pilots was not a matter of chance; it was the result of dedicated collaboration, rigorous planning, and hard-won iterative learnings.

We want to share these learnings as widely and as quickly as possible.



21km

DESIGN AND
DPR PREPARED
FOR GURUGRAM
STREETS

4km

COMPLETE
STREETS
IMPLEMENTED
BY RAAHGIRI
FOUNDATION

550+

ULB OFFICIALS
TRAINED ON
COMPLETE
STREETS
(PRELIMINARY)

Inauguration of Complete Streets: Sanath Road and Gully 7

On April 22, 2025, Sanath Road and Gully 7 were presented to the Haryana Chief Minister Shri Nayab Saini and Cabinet Minister Shri Rao Narbir Singh. They met the team, planted trees and reiterated their commitment to 100km of complete streets in Gurugram over the next two years.



HARYANA CM SHRI NAYAB SINGH SAINI AND CABINET MINISTER SHRI RAO NARBIR SINGH



SANATH ROAD AND LANE 7 WALKTHROUGH

Disseminating Learnings from our Complete Streets

The co-benefits of our Complete Streets have been presented to the PMO and to the Delhi Chief Minister Smt Rekha Gupta in the presence of the Delhi Cabinet. Extensive trainings, workshops and walkshops were conducted to share the learnings with more than 400 local, regional, national and international delegates. Work on several streets in Gurugram has commenced, and in Delhi 1500+ km of roads have been planned and budgeted for redevelopment under CAQM.



PRESENTING SANATH ROAD TO DELHI CABINET



CAQM MEMBER SECRETARY SHRI TARUN PITHODE



ADB TEAM WITH CAQM



MCG AND WORLD BANK OFFICIALS



MOU SIGNING WITH CAQM

CAQM Resource Lab: Changing the Conversation on Clean Air



In June 2025, Raahgiri Foundation signed a Memorandum of Understanding (MoU) with the Commission for Air Quality Management (CAQM) to jointly work on clean air for the 9 major cities of Delhi NCR.

This year, the Resource Lab became a platform for sharing best practices, strengthening capacity on clean mobility and complete streets, and engaging citizens and stakeholders in the collective journey towards cleaner, healthier cities.



550+

STATE AND CITY
OFFICIALS
ENGAGED IN
BREATH OF
CHANGE
WORKSHOPS

10K+

ENGAGEMENT
AT EVENTS -
URBAN ADDA,
RAAHGIRI
DAYS, CYCLE
SUNDAYS ETC

9

CITIES
COVERED





DELHI



RAJASTHAN



UTTAR PRADESH



HARYANA



CAQM Resource Lab - Breath of Change Workshops: Capacity Building for Redeveloping Streets in Delhi NCR

Raahgiri Foundation proudly co-organized the **"Breath of Change"** workshop with the Commission for Air Quality Management (CAQM) and the 4 State Pollution Control Boards in Delhi NCR - RSPCB, UPPCB, DPCC and HSPCB. These workshops took place under the aegis of the CAQM Resource Lab, dedicated to training engineers and city officials on sustainable road design principles for **dust free, safe, equitable, accessible, resilient Complete Streets**. Officials were guided through technical steps, including the street audit format, empowering them to embed clean air solutions directly into urban planning.

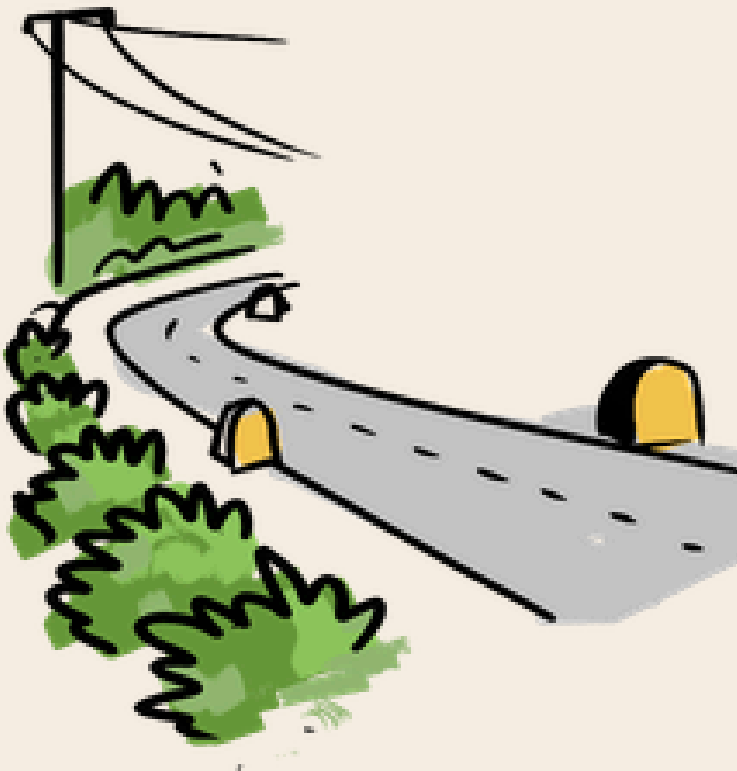
The workshops focused on building the capacity necessary to implement Complete Streets. These sessions were designed to ensure a measurable reduction in air pollution—specifically targeting dust, particulate matter, and vehicular emissions. Beyond emission control, the workshops aimed to improve public health, promote sustainable transportation, and equip stakeholders with the climate adaptation and disaster resilience needed for sustainable urban development.

Additionally, **Information Education Communication (IEC)** messaging and activities were carried out to help officials, students, and others connect with the idea that thoughtful street design is central to creating breathable cities, where cleaner air and healthier lifestyles naturally follow from better urban experiences.

SCALING UP GURUGRAM STREETS

Building on the success of pilots like Sanath Road and Gully 7 in Gurugram, we are looking at citywide, integrated urban transformations. Our goal is a connected urban ecosystem where walking, cycling, and public transport become the most practical and dignified choices for everyday travel.

To translate this vision into implementable reality on the streets, our multidisciplinary teams are deeply engaged in developing comprehensive design blueprints and Detailed Project Reports (DPRs) across multiple cities, but especially in Gurugram. By combining rigorous site analysis with active stakeholder consultations, these DPRs help us whether we are redesigning commercial districts, institutional campuses, or everyday public streets, every design DPR we produce is rooted in a systems approach that recognizes the intrinsic link between equitable mobility, the environment, and vibrant public life.



DESIGN OF STREET - GURUGRAM



DESIGN OF STREET - UDYOG VIHAR



DESIGN OF STREET - SHEETLA MATA



**NEIGHBOURHOOD REDEVELOPMENT
- SOUTH CITY-1**



HIPA ROAD - UDYOG VIHAR



Sanath Road Walkthrough with representatives from Streetsmart AI and Institute for Transportation and Development Policy (ITDP) and Municipal Corporation Gurugram (MCG)



Sanath Road Accessibility Audit: Samarthyam team

Their Experience:

“Samarthyam extends its heartfelt thanks and gratitude to Raahgiri Foundation for making 2.5 km stretch of Sanath Road, eco-friendly, sustainable, accessible and inclusive for everyone. It is a project, which will inspire and motivate both urban designers, urban local bodies and government agencies to incubate and retrofit public open spaces and make these people-friendly and sustainable.

SANATH ROAD WALKS, TESTIMONIALS AND AUDITS

Sanath Road Walkthrough and Audit with StreetSmart AI

Reena Mahajan with Streetsmart App conducted an insightful infrastructure audit of Sarhaul Village and Sector-18 in November 2025 . See Video [Here](#)

Accessibility Audit

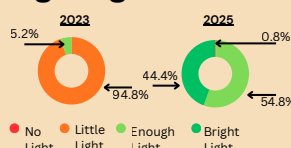
In December 2025, an accessibility audit was conducted on Sanath Road by Dr. Anjee Agarwal and team, pioneers in Universal Accessibility. Her experience and feedback independently underscored how inclusive design interventions can transform streets into safe, dignified spaces for all users.

Gender Safety Audit

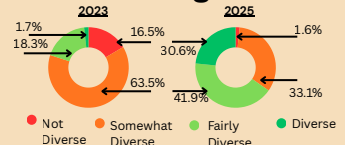
Safetipin conducted a comparative assessment of Sanath Road, Gurugram between 2023 and 2025, mapping measurable improvements in safety, accessibility, visibility, walkability, and gender inclusion following the redevelopment of Sanath Road. Some of the findings are presented below:

RESULTS - GENDER SAFETY AUDIT COMPARATIVE ASSESSMENT 2023-25

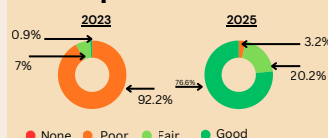
Lighting



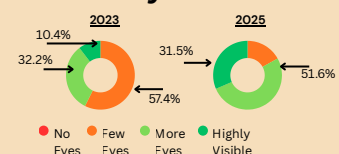
Gender Usage



Walkpath



Visibility



COMPLETE STREET EVENTS



Dialogue with Melissa Bruntlett: Urban Vitality and Walkability

Raahgiri Foundation along with Safetipin, Nagarro and Haryana Police hosted urban mobility expert and author, Melissa Bruntlett, for a discussion on urban planning and city functionality. The conversation centered on the principle that “Solving traffic alone will not solve the city’s problems.” Melissa asserted that when cities curb excessive traffic and focus on walkability, they become fundamentally more child-friendly, accessible, and resilient.

Streets for All: Paving the Way for Gender Responsive Non-Motorized Transport in Cities - A Webinar

Nidhi Madan joined the webinar "Streets for All: Paving the Way for Gender-Responsive Non-Motorized Transport in Cities" by Women on the Move, Asia and Safetipin in April 2025



The First International Conference on Art, Architecture and Urban Studies (ICAAUS 2025)

Sarika Panda spoke at the 'Inclusive Planning for Urban Spaces' event, organized by the Sushant School in Gurugram in September 2025. The discussion highlighted the critical need to design streets and public spaces with a focus on our most vulnerable users—especially children, women, and persons with disabilities.



World Landscape Architecture Month (WLAM 2025)

The Raahgiri Foundation was honoured to be part of WLAM 2025 here in Delhi. The event featured our Director – Cities & Urban Landscape, Nidhi Madan, alongside Aishwarya Tipnis and Smita Datta Makhija. The session presented challenges at the ISOLA Delhi event for WLAM 2025- Towards Vikshit Bharat at IIC.

COMPLETE STREET EVENTS



Walk21 Tirana Conference

We participated in the Walk21 Tirana Conference in Albania in October 2025, contributing key insights to the global dialogue on walkable cities. During the session on Creative Walks, our team members, Sabiha Ansari and Bhawna Jha, presented Sanath Road and Raahgiri Day, and how they act as powerful catalysts for active living and cultural vibrancy.



ACT on the Ground

Raahgiri Foundation and Nagarro hosted the second convening of the Alliance for City Transformation (ACT), an initiative by Praja Foundation and YLAC. Titled 'ACT on the Ground,' the session, held in Dec 2025 in Gurugram, brought together stakeholders from government, academia, and civil society to discuss pathways for inclusive urban renewal.



Delhi Climate Innovation Week

As part of Delhi Climate Innovation Week in February 2026, Raahgiri Foundation and Nagarro led a neighbourhood walk and roundtable in Gurugram, bringing together stakeholders to experience people-first street design in action. Participants explored safer walking and cycling infrastructure, green interventions, and climate-responsive urban design, followed by discussions on how data, technology, and collaboration can support better city planning.

COMPLETE STREET MEDIA



Streetlogic video of Sanath Road



Betterindia video of Sanath Road



Sarika Panda on the Human City Podcast



New Street Transformation: Lane No. 7



Article: Betterindia

ROAD SAFETY

Every road crash is preventable.

Yet every year, thousands of families across India experience loss, injury and lifelong trauma because our streets continue to prioritise speed over safety. Behind every statistic is a child who never reached school, a commuter who never returned home and a community forever changed.

At Raahgiri Foundation, we believe road safety cannot be achieved through enforcement or awareness campaigns alone. Safe roads are designed. They are planned through evidence, governed through strong institutions and built with the needs of the most vulnerable road users at their core.

Our approach combines data-driven analysis, engineering, institutional strengthening, public engagement and policy advocacy to create systemic change rather than isolated interventions. From redesigning dangerous junctions and establishing Safe School Zones to strengthening District Road Safety Committees and supporting state-level policy development, we work across every stage of the road safety ecosystem.

This year marked significant progress as governments increasingly recognised that safer streets also improve public health, encourage active mobility, strengthen climate resilience and create more inclusive cities. The initiatives featured in this chapter demonstrate how thoughtful planning and collaborative governance can save lives while building streets that work better for everyone. Road safety is not an outcome of better roads alone—it is the outcome of better cities.



9 DRSC
MEETINGS
GURUGRAM

10 BLACKSPOTS
RECTIFIED
IN YEAR
2026

GURUGRAM
8.5%
REDUCTION IN
ROAD DEATHS

District Road Safety Meetings

Gurugram - Haryana

Kalahandi - Odisha

Ganjam - Odisha



DRSC MEETING GURUGRAM



DISTRICT ENGAGEMENT - KALAHANDI, ODISHA



DISTRICT ENGAGEMENT - GANJAM, ODISHA



DRSC- KALAHANDI, ODISHA

Sustainable road safety depends as much on institutions as it does on infrastructure. Throughout the year, Raahgiri Foundation continued supporting District Road Safety Committees (DRSCs) by providing technical expertise, data-driven recommendations and strategic guidance to strengthen decision-making at the district level.

Working alongside district administrations, police departments, transport authorities, public works agencies and health officials, we promoted a coordinated approach to identifying high-risk locations, prioritising interventions and monitoring implementation. By bringing multiple stakeholders together around shared evidence and common objectives, DRSCs have become increasingly effective platforms for translating policy into measurable action.

Our engagement extends beyond technical advice. Through presentations, capacity building and continuous knowledge support, we help strengthen institutional ownership of road safety, ensuring that safer streets become an ongoing governance priority rather than a one-time initiative.

As these collaborative mechanisms continue to mature, they are laying the foundation for long-term reductions in road crashes while improving accountability across agencies responsible for safer mobility.



BLACK SPOTS & JUNCTION REDESIGN

GURUGRAM

Every dangerous intersection tells a story—but it also presents an opportunity.

Using crash data, field observations and user behaviour studies, Raahgiri Foundation identifies high-risk locations where relatively small design improvements can produce significant safety benefits. Rather than accepting hazardous roads as inevitable, we work with government agencies to redesign these spaces so that mistakes are less likely to occur and, when they do, their consequences are far less severe.

Typical interventions include safer pedestrian crossings, traffic-calming measures, improved visibility, redesigned junction geometry, enhanced signage, organised parking and better street lighting. Each intervention is tailored to local conditions while following internationally recognised Safe System principles.

Rajiv Chowk

57%

Reduction in Crashes
in an year

60%

Reduction in Fatalities in
an year

Iffco Chowk

50%

Reduction in Crashes
in an year

60%

Reduction in Fatalities in
an year

Hero Honda Chowk

60%

Reduction in Crashes
in an year

33%

Reduction in Fatalities in
an year

BLACK SPOTS RECTIFICATION



PUNJAB

The Raahgiri Foundation recently intensified its efforts in Punjab, collaborating closely with the Punjab Road Safety and Traffic Research Centre (PRSTRC) to advance both road safety and sustainable urban design.

We have an **MoU with the Punjab Police** to advance road safety across the state. This mission, supported by the Director General of Police, Punjab, Mr. Gaurav Yadav, IPS, commits both organizations to reduce road crashes and save lives through data-driven interventions.



Our technical team provided essential design inputs for rectifying blackspots on National Highways and municipal roads, ensuring that high-risk zones benefit from effective, evidence-based interventions.

In Ludhiana, Punjab, we are collaborating with the state government to transform the city's urban landscape. At a district-level committee meeting chaired by Minister Sanjeev Arora in October 2025, proposed designs were presented to overhaul major corridors into world-class, inclusive stretches.



These engineering interventions were complemented by public outreach: **Raahgiri Day** was successfully conducted in Ludhiana.

SAFE SCHOOL ZONES

Recognising the unique vulnerabilities faced by young pedestrians, Raahgiri Foundation continues to work with governments to develop Safe School Zones that prioritise children's safety through thoughtful street design rather than reliance on behavioural change alone.

These interventions combine reduced vehicle speeds, safer crossings, improved visibility, traffic calming, accessible footpaths, organised pick-up and drop-off areas and clear signage to create environments where children can travel independently and confidently. The surrounding street network is treated as an extension of the learning environment—one that encourages walking, cycling and active lifestyles while reducing exposure to traffic risks.

The successful implementation of Haryana's first Safe School Zone has established a model for wider replication across the state.



KADIPUR SAFE SCHOOL ZONE:

We celebrated a major milestone in urban child safety with the inauguration of the Kadipur Safe School Zone—Haryana's first evidence-based road safety intervention around a government school. Previously, the 80% of students who walked to Government Primary School, Kadipur, were forced to navigate a high-speed arterial road without any pedestrian protection.

Today, thanks to the collaborative efforts of the Raahgiri Foundation, the Municipal Corporation of Gurugram (MCG), and our corporate partners, the transformed streetscape boasts continuous bollard-protected footpaths, raised pedestrian crossings, a dedicated waiting area, and a strict 25 km/h speed limit. Most excitingly, this life-saving initiative is officially set to expand; during the inauguration, the MCG formally committed to replicating this success by developing 10 more Safe School Zones across Gurugram this year..


BEFORE

AFTER

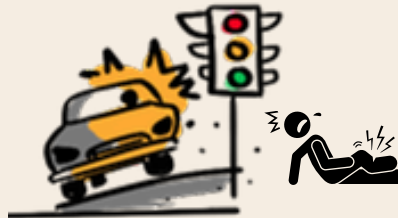
**UNOBSTRUCTED
PEDESTRIAN CROSSING**

SAFETY BOLLARDS

ROAD SAFETY INTERVENTIONS

Transforming a High-Risk Corridor

A high-risk stretch on SH15A near Hella India was transformed through targeted, evidence-based road safety interventions. Previously marked by high-speed mixed traffic, missing signage, faded markings, and no pedestrian infrastructure, the corridor posed serious risks to both motorists and pedestrians. Through simple yet effective measures—clear road markings, reflective studs, speed calming interventions, improved signage, and enhanced lighting—the stretch now offers better visibility, improved lane discipline, and safer crossing conditions. This before-and-after transformation demonstrates how low-cost, standards-based solutions can significantly reduce risk and create safer, more predictable roads for all users.


SIGNAGES

National Road Safety Month 2026

January 2026 marked another year of Raahgiri anchoring Gurugram's National Road Safety Month – the annual campaign launched by the Ministry of Road Transport and Highways under the theme Parwah Karenge, Surakshit Rahenge (We Will Care, We Will Stay Safe). The month brought together government, police, civil society, and citizens in a sustained, multi-pronged push to make Gurugram's roads safer for everyone.



WORLD DAY OF REMEMBRANCE FOR ROAD TRAFFIC VICTIMS

Coinciding with the 12th anniversary of the Raahgiri movement, Raahgiri Foundation observed the 2025 World Day of Remembrance for Road Traffic Victims at Kanhai Chowk Urban Square, Gurugram. In collaboration with the District Administration, Haryana Police, Traffic Police Gurugram, and Nagarro, the event brought stakeholders together to reflect on a sobering reality: every life lost on our streets is one too many.

The gathering served as a reaffirmation of the collective commitment to creating humane, safe infrastructure for all road users.



ROAD SAFETY EVENTS



Making Walking and Cycling Safe in India: Webinar

As part of UN Global Road Safety Week, we hosted a webinar on May 16, 2025. The session reinforced that safe infrastructure is essential to eliminating risk for the most vulnerable.

5 Day Road Safety Workshop Odisha

A five-day in-service Road Safety Management training program was conducted at the Biju Patnaik State Police Academy, Bhubaneswar, in April 2026, bringing together police officers and Motor Vehicle Inspectors for capacity building on critical road safety practices. with Associate Director P. Sitha Mahalakshmi talking about shaping safer mobility systems in Odisha



SAFE 2025

Sarika Panda contributed to the SAFE Annual Convention 2025, organized by the Society of Indian Automobile Manufacturers (SIAM) in Sep 2025 in Delhi.



GRIS 2026

Global Road Safety Leadership – GRIS 2026: Sarika Panda presented at the Global Road Infratech Summit in New Delhi in February 2026 on Safe System approach.



Employee Engagement - Road Safety:

Mayank Jha and Shakti Singh engaged 120+ employees at Hella India on safe driving, pedestrian safety, and emergency response practices at Hella India office in Gurugram in January 2026



School Safety Roundtable:

Bhawna Jha addressed 200+ teachers and stakeholders in Gurugram in January 2026 on children's road safety and efforts to improve school commute conditions.

ROAD SAFETY EVENTS



18th Urban Mobility India Conference, Nov 2025

The 18th Urban Mobility India (UMI) Conference in Gurugram in November 2025 served as a vital platform for reimagining urban transport. Raahgiri Foundation participated actively, with Co-founder Sarika Panda Bhatt driving discussions on citizen engagement, and our team leading a technical walkthrough of Gurugram's Complete Streets at Sanath Road for delegates from GIZ, ITDP, and IIT Roorkee. We were also honored to present our Complete Streets booklet to the Hon'ble CM of Haryana, Shri Nayab Singh Saini.

Road Safety Conclave, Jaipur

We participated in the Road Safety Conclave at SKIT Jaipur in November 2025, focused on the 5 E's of the Safe System Approach. Representing the Foundation, Shivani Khurana highlighted the critical role of urban planning in road safety.



39th APOSHO Conference

We participated in the 39th Asia Pacific Occupational Safety and Health Organization (APOSHO) Conference in November 2025 in Delhi, a gathering of safety experts across the region. Representing the Foundation, Co-founder Sarika Panda contributed to the critical dialogue on integrating safety, health, and environment (SHE) into the fabric of urban life.



Chandigarh Road Safety Dialogue & Workshop:

Shakti Singh and Sabiha Ansari contributed to a Chandigarh road safety workshop in February 2026 advancing safer street design and protection of vulnerable users.

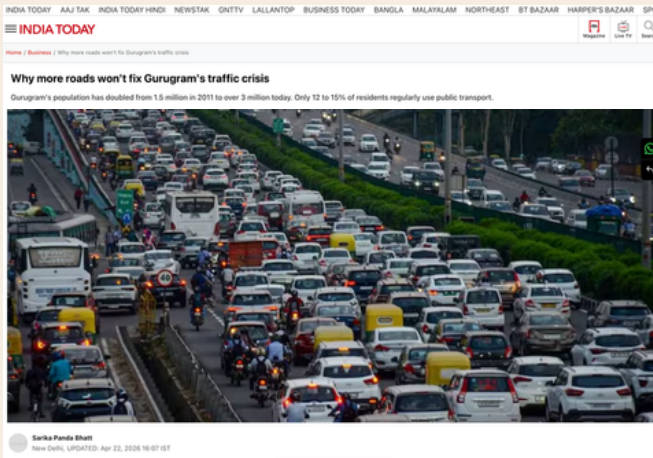
ROAD SAFETY EVENTS



National Road Safety Confluence – IIT Delhi:

Sarika Panda supported and endorsed the New Delhi Road Safety Declaration in February 2026 with BARS, reinforcing commitment to reducing road fatalities through a Safe System approach.

MEDIA



Article: Why more roads won't fix Gurugram's traffic crisis by Sarika Panda Bhatt



Streetlogic videos on Rajiv Chowk, Kanhai Chowk and Safe School Zones

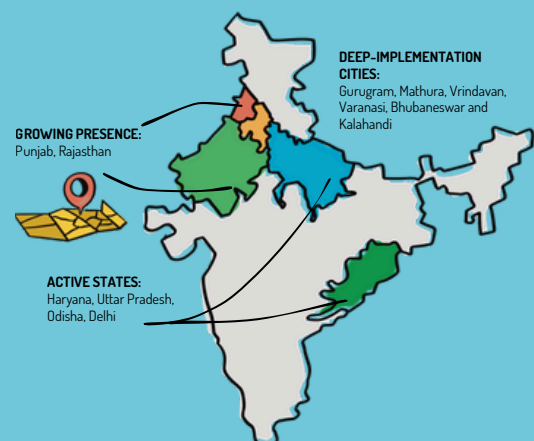
Kadipur Safe School Zone in Media



CLEAN MOBILITY

The transition to clean urban mobility is a fundamental public health imperative. This year, we expanded our strategic frameworks significantly beyond the NCR, translating high-level climate commitments into implementable actions to ensure our streets are breathable, safe, and equitable. By combining emissions data with multi-agency collaboration, our portfolio now scales from neighborhood-level interventions to state-wide policy design. In a historic milestone, we partnered with the Government of Odisha to help design its upcoming NEV Policy 2025. Guided by our EVOLVE+ framework, this initiative is building a robust electric vehicle ecosystem, from smart charging infrastructure to green rural livelihoods.

At the local level, we are working with municipal leaders in historic cities like Varanasi and Mathura-Vrindavan to establish Low Emission Zones (LEZs). Backed by real-time data from the TRUE initiative, these zones curb vehicular emissions to preserve cultural heritage and protect public health. To protect the most vulnerable, we also advanced the Safely School Chalein Hum initiative in Gurugram. By evaluating children's exposure to traffic emissions and supporting student-led audits, we are designing localized clean air zones for safer commutes. Ultimately, our work ensures that the shift toward clean mobility is driven by evidence and fundamentally centered on human well-being.



OUR GROWING FOOTPRINT: THE ODISHA INITIATIVE

This year marked a historic milestone in our clean mobility vertical as we expanded our geographic and strategic footprint beyond the NCR into the state of Odisha.

In September 2025, the Commerce & Transport Department, Government of Odisha, and the Raahgiri Foundation formalized a Memorandum of Understanding (MoU). This alliance was established with an ambitious goal: to co-create sustainable, climate-resilient urban environments by advancing clean mobility networks, active transport frameworks, state EV policies, and data-backed road safety ecosystems across Odisha's major urban centers.

By acting as the core knowledge and technical partner to the state government, Raahgiri Foundation is translating high-level climate commitments into implementable, localized action. Our role focuses on eliminating the traditional barriers to EV transition through targeted policy advisories, spatial planning for charging infrastructure, and institutional capacity building.

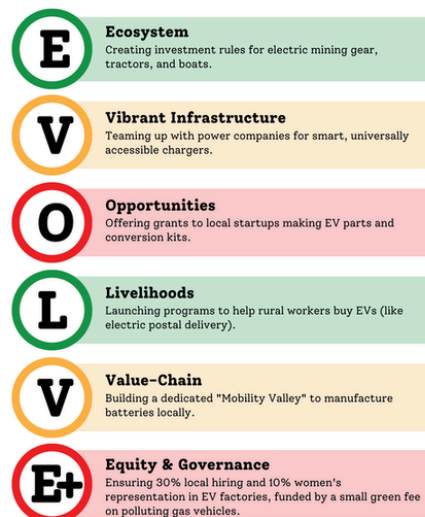
Key Focus Areas of the Strategic Roadmap

- Policy Refinement & Implementation Gaps
- Charging Infrastructure Master Planning
- Public Transit & Fleet Decarbonization



EVOLVE+ Framework

We are helping design the upcoming Odisha NEV Policy 2025 around the simple EVOLVE+ strategy:

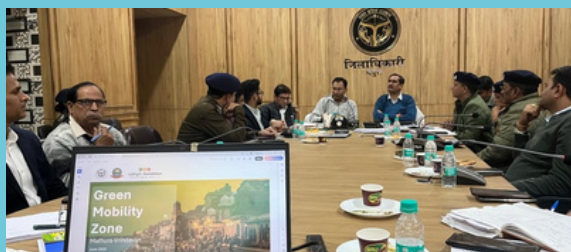


raahgiri foundation
TRANSFORMING MOBILITY

Clean Mobility in Odisha; An Opportunity

Odisha is accelerating its transition to sustainable transportation through its ambitious draft Electric Vehicle Policy 2025, which targets a 50% EV adoption rate for new registrations by 2030. To support this rapid shift, the state is heavily prioritizing charging infrastructure, transitioning to e-tractors and e-freight.

By combining viability gap analyses for widespread charging access with comprehensive vehicle incentives, the state aims to systematically decouple its urban transit and agricultural operations from fossil fuels while drastically improving regional air quality.

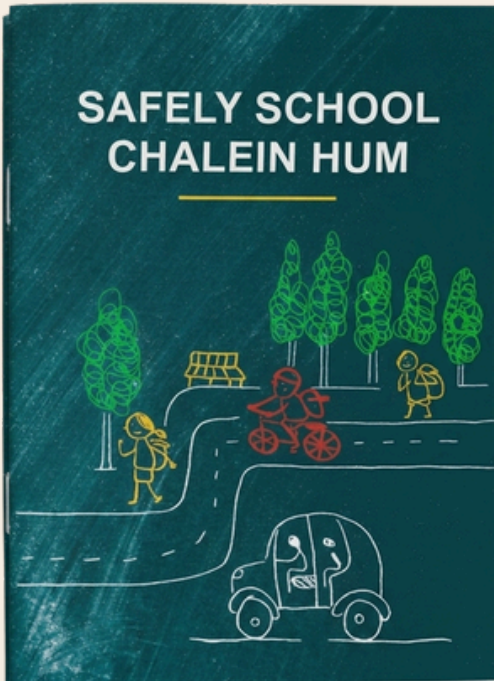


LOW EMISSION ZONES - Heritage Cities, Varanasi and Mathura-Vrindavan

The Raahgiri Foundation is actively working to develop strategic frameworks for clean urban mobility beyond the NCR. Recently, we joined hands with Smart City Varanasi, Nagar Nigam Varanasi, and the Government of Uttar Pradesh to host a crucial Stakeholder Consultation Workshop focused on establishing a Low Emission Zone (LEZ) in the heritage city of Varanasi. The workshop successfully brought together key decision-makers from across government, including Municipal Commissioner Mr. Akshat Verma, Mayor Mr. Ashok Tiwari, numerous representatives from the Police Department, Transport Department, and Varanasi Smart City Limited (VSCL), demonstrating strong multi-agency commitment to the cause. The discussions highlighted the urgent need to control vehicular emissions and road dust, which severely impact air quality in the city.

We are currently assisting the Nagar Nigam Mathura Vrindavan (NNMV) in establishing Low-Emission Zones. Our team is providing technical expertise to optimize local e-bus routes, implement data-driven decongestion strategies to reduce traffic bottlenecks and air pollution around iconic landmarks.

Mathura-Vrindavan, a city defined by faith and millions of pilgrim journeys, is now taking important steps toward becoming cleaner and more accessible. In a high-level stakeholder workshop facilitated by Raahgiri Foundation, city leaders, administrators, and technical experts came together to explore pathways for improving mobility and air quality through the introduction of Green Mobility Zones. The discussions emphasized the need to balance the city's spiritual identity with modern urban challenges, ensuring that pilgrims and residents can move safely, comfortably, and with dignity.



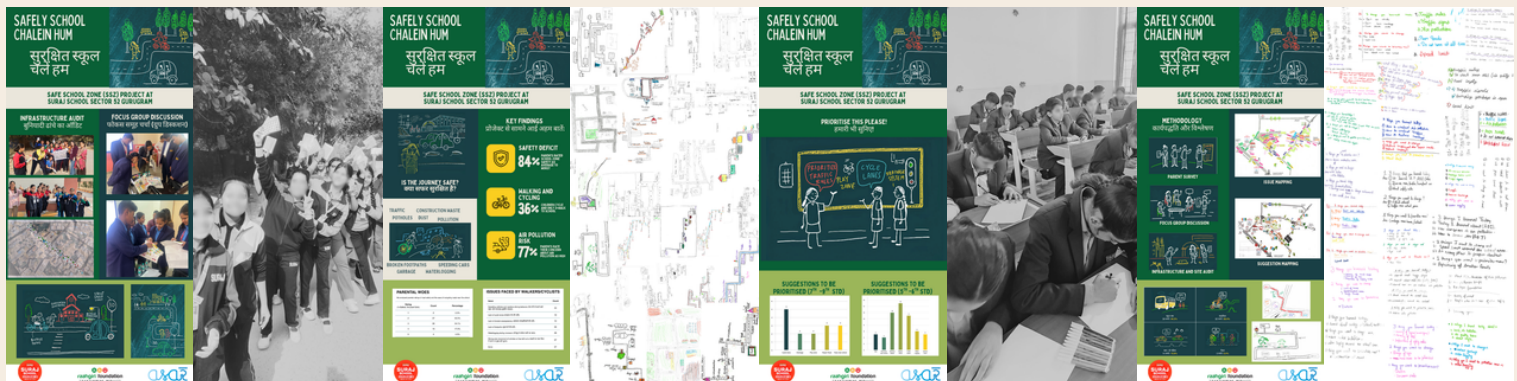
School Clean Air Zones

Under the Safely School Chalein Hum initiative with Asar, students from Suraj School Gurugram 52 came together to transform their journey to school. Moving from surveys, workshops to the streets, they conducted infrastructure audits to identify safety gaps and envision inclusive, low-emission zones.

On Christmas Day 2025, these young champions proudly presented their co-created solutions directly to the Gurugram Traffic Police and community parents,

We are also working with three schools in Gurugram to evaluate children's exposure to traffic emissions and their resultant health impacts.

We believe that if we can truly understand how children commute, their exposure to local air pollution sources, duration and modes of travel, then we can look at low emission zones around school where we can restrict the most polluting traffic at critical times and improve health outcomes for children.



CLEAN MOBILITY EVENTS

Towards Fairer Mobility - A Pan-India Convening on the Fair Bus Scheme for Women

Sarika Panda participated in the "Towards Fairer Mobility" event organized by the Sustainable Mobility Network, in Delhi in July 2025 emphasizing the human experience of public transit.



India Clean Transport Summit (ICTS2005)

The Raahgiri Foundation served as a Knowledge Partner for the #ICTS2025 conference in Delhi in Sep 2025 hosted by the International Council on Clean Transportation (ICCT), to move forward the discourse on sustainable urban development. Featuring a snapshot from the roundtable session titled "From School Gates to City Streets – prioritizing children's health".

Indian Institute of Technology (IIT) Tirupati Special Lecture

Academic Engagement – IIT Tirupati Special Lecture: P Sitha Mahalaxmi delivered a lecture at IIT Tirupati in Jan 2026 on electric mobility, urban policy, and road safety with data-driven approaches.



Margshakti Conclave

The Margshakti Conclave, November 2025 in Varanasi, organized by IIT (BHU) and the Ministry of Road Transport and Highways,

Nidhi Madan, Director – Cities and Urban Landscape, argued that decongestion efforts alone are insufficient for street transformation. Expanding on the decarbonization roadmap, Associate Director P. Sitha MahaLakshmi advocated for extending the electric vehicle transition beyond standard transport to include overlooked heavy machinery sectors. The event also recognized innovation in the sector, with Raahgiri's Nirmoha Mandal securing the first prize in the Margshakti StartUp Challenge.

CLEAN MOBILITY EVENTS

Clean Air Zone Dialogues – Artha Global / TERI:

Nidhi Madan and Sherry Frosh contributed to sessions on nature-based solutions and active mobility for Clean Air Zone implementation at the CAZ workshop in IHC, Delhi in Feb 2026



Road User Charging Conference Asia Pacific - Singapore

Sarika Panda brought on-the-ground experience to the international stage at the Road User Charging Conference Asia Pacific in Singapore in Sep 2025.

Policy Dialogues

Climate & Transport Policy: We attended the "Transport in Climate Action" roundtable by TERI in Sep 2025 in Delhi, where discussions highlighted that transport is a strategic issue in global climate negotiations as COP30 approaches.

Mentorship and Advocacy: We provided mentorship for the Crashfree India Ideathon on Road Safety in Sep 2025, and presented the Gurugram Vision Zero case study during the Global Coalition of Road Safety Hub's "Grab the Mic" series.

MEDIA

Article highlighting e-Tractors-as-a-Service (eTaaS) as a key pathway to initiate electric tractor adoption in India by Sitha Mahalakshmi.



India's New Fuel Efficiency Norms for Trucks Are a Decisive Step Toward Decarbonization

India's draft fuel efficiency norms for light, medium, and heavy-duty vehicles aim to cut emissions, improve energy security, and accelerate cleaner technologies, marking a decisive step toward sustainable freight transport and economic resilience.

By Sarika Panda Bhatt, Nagarm 31 Aug 2025 9586 Views

Share



Article: India's New Fuel Efficiency Norms for Trucks are a Decisive Step towards Decarbonization

CLEAN MOBILITY MEDIA

Coverage of Stakeholder Meetings in Mathura-Vrindavan and Varanasi



CITY INITIATIVES

As our cities grow, so do their challenges. Yet every challenge is also an invitation to imagine a better future. We dream of neighbourhoods where children can walk safely, where public spaces foster connection, where waste becomes a resource instead of a burden, where clean air and nature are not luxuries but everyday companions, and where every citizen—regardless of age, gender or ability—can participate fully in urban life. Cities evolve not only through policy and infrastructure, but through the countless acts of care, collaboration and imagination that their people bring to them every day.

At Raahgiri Foundation, we are privileged to play a small part in this ongoing story of transformation. Guided by our commitment to Engage, Demonstrate and Accelerate, we work alongside citizens, governments, institutions and communities to build cities that are healthier, more inclusive and more joyful. This year, our journey has taken many forms—from creating spaces for dialogue through Urban Adda, to strengthening community-led waste management in Sarhaul; from embedding gender and children's perspectives into urban planning, to celebrating active mobility through Raahgiri Days and Fit India Sundays on Cycle. Each initiative begins at the scale of a street, a neighbourhood or a community, but carries the belief that meaningful change can ripple across an entire city.

This year also marks the beginning of an exciting new chapter. We are delighted to welcome Dr. Banani Bhattacharyya, former Deputy Director, Haryana Department of Archaeology, whose expertise will guide our growing work on urban heritage. As we unveil the Heritage Map of Gurugram and lay the foundation for future initiatives, we are reminded that a city's future is strongest when it honours its past.

Through all that we do, one idea continues to unite our work: hope. Hope that people who love their cities will come together to shape them into places that are resilient, inclusive and alive with possibility—cities where every generation can thrive, and where the future is built with care, courage and collective imagination.



WASTE MANAGEMENT - SARHAUL VILLAGE

As Gurugram grows and evolves at a rapid pace, so does its waste burden. To reimagine the waste as a resource, engage citizens to reduce and segregate, and shape a cleaner, more resource-efficient urban future, Raahgiri Foundation has taken steps this year in partnership with Nagarro and Municipal Corporation Gurugram to build Gurugram's first integrated Material Recovery Facility (MRF).

The proposed facility responds sensitively to its site, incorporating sustainable planning principles that minimise ecological impact while creating an efficient, future-ready operational space. Every aspect of the design reflects the belief that essential civic infrastructure can be functional, environmentally responsible and thoughtfully integrated into the urban landscape.

The upcoming MRF is in addition to our continuing work in Sarhau village to collect waste with dignified, safe, best practises and engage with residents on household waste segregation. The campaign represents a shift in how cities can think about materials, resources and the life cycle of what we throw away.

MOU with MCG on Waste Operations

We announce the formal signing of a Memorandum of Understanding (MOU) on New Years Eve, 2025 with the Municipal Corporation Gurugram (MCG) to manage Material Recovery Facility (MRF) operations.



FitIndia Sundays on Cycle





GENDER AND THE CITY - Women's Day event

SheSpeaks: Haq. Nyay. Badlaav. hosted by Raahgiri Foundation and Safetipin in Gurugram, brought together young people, community groups, and city stakeholders on International Women's Day to reflect on women's everyday experiences in public spaces.



Through an interactive World Café facilitated in partnership with COHAS, Girl Up, Gurgaon First, Gurgaon Ki Awaaz, Jagori, SEQUIN, and Digital Empowerment Foundation, youth engaged directly with organisations working on gender, mobility, and inclusion—sharing lived realities of navigating streets, campuses, and public transport.



These conversations carried into a compelling panel and youth-led performances, reinforcing the urgent need for safer, more inclusive cities shaped by the voices and leadership of young people—especially young women.

Youth Voices Lead Dialogue on Safer Public Spaces at SheSpeaks for International Women's Day

TDG NETWORK GURUGRAM
Young women from universities, youth movements, and community organisations came together in Gurugram to share their experiences navigating public spaces at SheSpeaks: Haq. Nyay. Badlaav. — Youth Voices on Public Spaces, organised



students, youth leaders, civil society organisations, planners, police representatives, and city stakeholders listened directly to young women's perspectives on safety, mobility, and access in cities. SheSpeaks was organised in partnership with Digital Empowerment Foundation (DEF India), Jagori, CEQUIN, Gurgaon First, Girl Up, Gurgaon Ki Awaaz, and COHAS, reflecting a collaborative effort to promote safer and more inclusive urban environments. Young women from SGT University, along with youth leaders from Girl Up, COHAS, and Gurgaon Ki Awaaz, spoke about their daily experiences navigating streets, transport systems, and public spaces.

ने टी स्पैक्स के माध्यम से युवाओं ने सुरक्षित सार्वजनिक स्थानों के लिए बदलाव की आवाज उठाई।

अंतरराष्ट्रीय महिला दिवस: गुरुग्राम में किया जागरूकता कार्यक्रम

गुरुग्राम, 8 मार्च (आईएनए)। अंतरराष्ट्रीय महिला दिवस के अवसर पर गुरुग्राम में सुरक्षित सार्वजनिक स्थानों के लिए जागरूकता कार्यक्रम का आयोजन किया गया। कार्यक्रम में छात्रों, युवा नेताओं, नागरिकों, योजनाकर्तों, पुलिस अधिकारियों और स्थानीय सरकार के अधिकारियों की भागीदारी थी। कार्यक्रम में, युवा महिलाओं ने अपने जीवन में सामान्य रूप से सामना की गई समस्याओं को उठाया और समाधानों की पहचान की। कार्यक्रम के दौरान, युवाओं ने सुरक्षित सार्वजनिक स्थानों के लिए आवश्यकताओं को साझा किया और एक साझा दस्तावेज तैयार किया। कार्यक्रम के अंत में, पुलिस और स्थानीय सरकार के अधिकारियों ने युवाओं के सुझावों का स्वागत किया।

महिलाओं के लिए सुरक्षित आवागमन की व्यवस्था पर चर्चा

महिलाओं के लिए सुरक्षित आवागमन की व्यवस्था पर चर्चा के दौरान, युवाओं ने सुरक्षित सार्वजनिक स्थानों के लिए आवश्यकताओं को साझा किया और एक साझा दस्तावेज तैयार किया। कार्यक्रम के अंत में, पुलिस और स्थानीय सरकार के अधिकारियों ने युवाओं के सुझावों का स्वागत किया।

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कार्यक्रम में छात्रों, युवा नेताओं, नागरिकों, योजनाकर्तों, पुलिस अधिकारियों और स्थानीय सरकार के अधिकारियों की भागीदारी थी। कार्यक्रम में, युवा महिलाओं ने अपने जीवन में सामान्य रूप से सामना की गई समस्याओं को उठाया और समाधानों की पहचान की। कार्यक्रम के दौरान, युवाओं ने सुरक्षित सार्वजनिक स्थानों के लिए आवश्यकताओं को साझा किया और एक साझा दस्तावेज तैयार किया। कार्यक्रम के अंत में, पुलिस और स्थानीय सरकार के अधिकारियों ने युवाओं के सुझावों का स्वागत किया।

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CHILDREN AND THE CITY - Focus on Children's Wellbeing

On Children's Day, Gurugram's youngest citizens reminded us what this day truly stands for—their right to a healthy future.

At the 'Our Air, Our Lives' event, hosted by the District Administration Gurugram, Nagarro, and Raahgiri Foundation at Museo Camera, children bravely shared how toxic air dictates their reality—from cancelled sports days to the fear of simply stepping outdoors. Their demands were simple yet profound: walkable streets, safer cycling infrastructure, and policies that prioritize their health over traffic.

The panel, featuring Deputy Commissioner Shri Ajay Kumar, IAS, and medical expert Dr. Rachita Chopra, moderated by Jyoti Pande Lavakare, and musical performance by Shubhra Puri, underscored a stark truth: air pollution is a public health emergency, and our children are paying the highest price.



हमारी हवा, हमारी जिंदगी': गुरुग्राम के बच्चों ने स्वच्छ हवा के लिए प्रशासन को सौंपी तात्कालिक मांग

गुरुग्राम। बाल दिवस के मौके पर जिला प्रशासन, गुरुग्राम और राहगीरी फाउंडेशन ने संयुक्त रूप से 'हमारी हवा, हमारी जिंदगी' कार्यक्रम का आयोजन किया। गुरुग्राम स्थित म्यूजियम कैमरा सेंटर फॉर द फोटोग्राफिक आर्ट्स में आयोजित इस महत्वपूर्ण पैनल चर्चा का उद्देश्य शहर के बच्चों की आवाज को सुनना और बढ़ते वायु प्रदूषण संकट पर प्रशासन का ध्यान आकर्षित करना था।

कार्यक्रम में पांच बाल पैनलिस्टों के साथ वरिष्ठ प्रशासनिक अधिकारी और चिकित्सा विशेषज्ञ शामिल हुए। बच्चों ने हाथों से बनाए गए पोस्टरों के साथ भावनात्मक अनुभव साझा किए और बताया कि जहरीली हवा उनके स्वास्थ्य, बाहरी खेलकूद और पढ़ाई पर कितना असर डाल रही है। बच्चों ने प्रशासन से इस समस्या के दीर्घकालिक समाधान जैसे- बेहतर निगरानी, कड़े नियमों का पालन और हरित अवसंरचना के विस्तार की मांग की। इससे पहले कार्यक्रम का शुभारंभ गुरुग्राम के डीसी अजय कुमार ने किया।

मेदांता अस्पताल में इंटर्नल मेडिसिन स्पेशलिस्ट डॉ. रचिता चोपड़ा ने शहरी क्षेत्रों की खराब हवा का बच्चों के फेफड़ों और स्वास्थ्य पर पड़ने वाले दुष्प्रभावों पर संक्षिप्त जानकारी दी। कार्यक्रम में शुभा पुरी ने सांस्कृतिक प्रस्तुति दी। राहगीरी फाउंडेशन की सह-संस्थापक और नगरों की डायरेक्टर सारिका पांडा ने कहा कि बच्चों की हिम्मत यह दिखाती है कि स्वच्छ हवा मानव अधिकार का मुद्दा है, जिसके लिए इंजीनियरिंग आधारित समाधान जरूरी हैं। पैदल चलने योग्य सड़कों और लो-एमिशन पर हमारा काम सीधे तौर पर उसी वाहन प्रदूषण को कम करने पर केंद्रित है, जो बच्चों के स्वस्थ भविष्य में बाधा बन रहा है।

'हमारी हवा, हमारी जिंदगी': बच्चों ने प्रशासन को सौंपी मांग

गुरुग्राम। बाल दिवस के मौके पर जिला प्रशासन, गुरुग्राम और राहगीरी फाउंडेशन ने संयुक्त रूप से 'हमारी हवा, हमारी जिंदगी' कार्यक्रम का आयोजन किया। गुरुग्राम स्थित म्यूजियम कैमरा सेंटर फॉर द फोटोग्राफिक आर्ट्स में आयोजित इस महत्वपूर्ण पैनल चर्चा का उद्देश्य शहर के बच्चों की आवाज को सुनना और बढ़ते वायु प्रदूषण संकट पर प्रशासन का ध्यान आकर्षित करना था।

कार्यक्रम में पांच बाल पैनलिस्टों के साथ वरिष्ठ प्रशासनिक अधिकारी और चिकित्सा विशेषज्ञ शामिल हुए। बच्चों ने हाथों से बनाए गए पोस्टरों के साथ भावनात्मक अनुभव साझा किए और बताया कि जहरीली हवा उनके स्वास्थ्य, बाहरी खेलकूद और पढ़ाई पर कितना असर डाल रही है। बच्चों ने प्रशासन से इस समस्या के दीर्घकालिक समाधान जैसे- बेहतर निगरानी, कड़े नियमों का पालन और हरित अवसंरचना के विस्तार की मांग की। इससे पहले कार्यक्रम का शुभारंभ गुरुग्राम के डीसी अजय कुमार ने किया।

मेदांता अस्पताल में इंटर्नल मेडिसिन स्पेशलिस्ट डॉ. रचिता चोपड़ा ने शहरी क्षेत्रों की खराब हवा का बच्चों के फेफड़ों और स्वास्थ्य पर पड़ने वाले दुष्प्रभावों पर संक्षिप्त जानकारी दी। कार्यक्रम में शुभा पुरी ने सांस्कृतिक प्रस्तुति दी। राहगीरी फाउंडेशन की सह-संस्थापक और नगरों की डायरेक्टर सारिका पांडा ने कहा कि बच्चों की हिम्मत यह दिखाती है कि स्वच्छ हवा मानव अधिकार का मुद्दा है, जिसके लिए इंजीनियरिंग आधारित समाधान जरूरी हैं। पैदल चलने योग्य सड़कों और लो-एमिशन पर हमारा काम सीधे तौर पर उसी वाहन प्रदूषण को कम करने पर केंद्रित है, जो बच्चों के स्वस्थ भविष्य में बाधा बन रहा है।

CITY INITIATIVE EVENTS

Air Pollution Decoded: Workshop by Gurgaon First

Decoding Air Pollution
Our team participated in the 'Air Pollution Decoded' roundtable hosted by Gurgaon First in November 2025, addressing the urgent public health crisis in Gurugram.



Workshop on Inclusive Net-Zero Transport at IIT Delhi

Sherry Frosh participated in a workshop by Ahmedabad University, IIT Delhi TRIP Centre, and UNEP-CCC in November 2025 in Delhi. Key takeaways included the ERASIE framework for holistic planning and the role of governance in scaling local interventions.



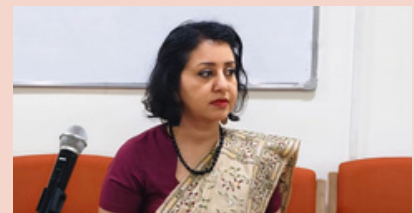
IFLA APR Congress 2025

Nidhi Madan spoke at the International Federation of Landscape Architects (IFLA) Asia-Pacific Region Congress 2025, held in November 2025 in Mumbai.



AI & Innovation Capacity Building

Shivani Khurana participated in a 2-day AI workshop in April 2026 at the Canada High Commission in Delhi, to enhance programme impact.



HSMI-ITEC 2026

Nidhi Madan shared Raahgiri's work on safer street design and road safety with 25+ professionals from 17 countries under the global urban mobility programme in Delhi.

Odisha Workshop

Our team contributed to outlining integrated, climate-sensitive and infrastructure-led pathways for Odisha's sustainable urban and economic transformation.



HT Gurugram First Initiative

Bhawna Jha and Kahkasha Makrani participated in the launch of the first-ever HT Gurugram First Initiative, rolled out on December 13, 2025. Designed as a vital 'Citizen-Authority Connect,' this platform brings together RWAs, the Gurugram Police, and domain experts to drive on-the-spot solutions for the city's civic concerns.

THANK YOU FROM OUR TEAM



THANK YOU!

Impact Partners



Government Partners



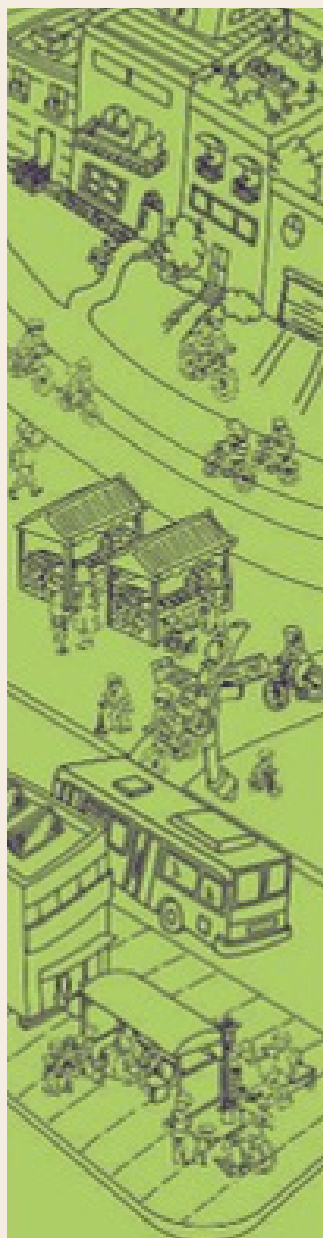
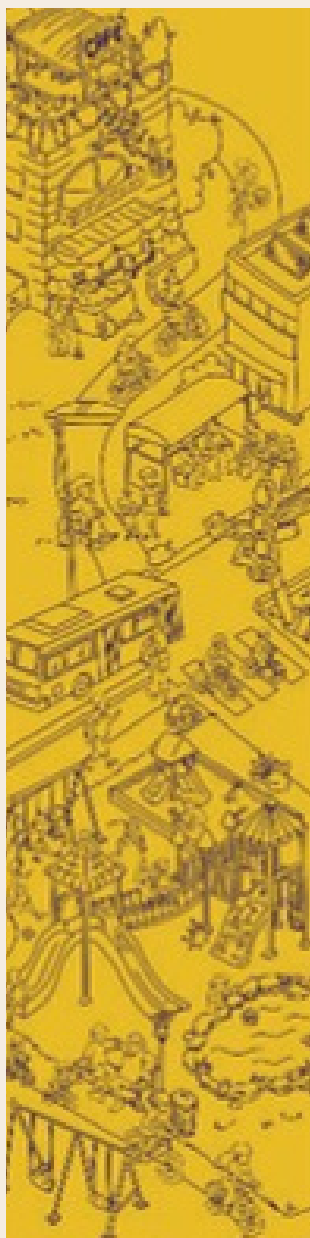
Knowledge Partners





raahgiri foundation

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